#### MTA 09 HUMAN RESOURCE MANAGEMENT FOR TOURISM

# **Objectives**

- To provide basic knowledge about the concepts of Human Resource Management
- To study the role and importance of Human Resources in Tourism Industry

### Unit - 1

HRM- meaning, definition, features, scope, functions, human resource planning, HR as a prime asset, demand forecasting & supply, human resource auditing, need & importance of HR in tourism & hospitality industry, Tourism man power planning, performance appraisal, Job analysis, job design & work scheduling, problems of managing HR in tourism industry

#### Unit - 2

Employee selection, Concept of Recruitment & Selection – meaning, definition, difference between recruitment and selection, selection & recruitment process applicable to tourism & hospitality industry, sources of recruitment

#### Unit - 3

Human Resource Development, Placement, induction, need for training & managerial development, types of training applicable to human resources in tourism, internal mobility, seasonality nature of tourism industry & its impacts on managing & retaining HR

## Unit -4

Special skills required for human resources working in Hotels, Resorts, Home Stays, Tour Operations, Travel Agency, Airlines and Theme parks. Leadership, theories of leadership & decision making qualities required for tourism professionals, Techniques for motivating & retaining human resources

### Unit - 5

Service labor relations – Compensation management, methods for determining compensation, & remuneration packages offered, employees welfare, fringe benefits, other benefits, Strikes, layoff & lockouts, Grievances handling, trade unions & their activities - functions, collective bargaining, ethics & HR management, major challenges faced by HR managers of 21<sup>st</sup> century

### References -

- 1. Karam Pal (2011), Management process & OB , I.K International, New Delhi.
- 2. Pravin Durai (2010), Human Resource Management, Pearson.
- 3. Sampad Kumar Swain (2008), HRM for Tourism, Abhijeet Publications, New Delhi.
- 4. Chitra Atmaram Naik (2011), Human Resource Management, Ane Books.
- 5. Sudhir Andrews (2011), Human Resource Management for Hospitality Industry, Mc Graw Hill Publishers.