### MTA 14 ORGANIZATIONAL BEHAVIOUR AND MANAGEMENT PROCESS

# **Objectives**

- To provide basic knowledge about the concepts of Organizational Behaviour
- To develop the skills & traits needed for hospitality managers.

## UNIT - 1

Organizational Behavior –Meaning, definition, features, Interdisciplinary nature of OB, Benefits of OB, levels & stages of employee & group behavior, challenges & opportunities of organizational behavior in tourism industry, leading management thinkers

#### UNIT - 2

Personality – meaning & definition, Determinants of personality, Personality & human behavior of tourism professionals, psycho analytical social learning, job fit, trait theories of personality. Emotions and Emotional Intelligence as a managerial tool

#### Unit - 3

Perception – definition & meaning, Process, Selection, Organization Errors, Managerial implications of perception. Learning - classical, operant and social cognitive dissonance approaches. Implications of learning & values on managerial performance

#### Unit - 4

Attitude – meaning, forms and factors influencing attitude, attitude & productivity of tourism employees, relationship, consistency, work attitudes, values - importance, sources, types, ethics and types of management ethics.

## Unit - 5

Stress - Nature, sources, causes, Effects, influence on personality, managing stress- Concept of Conflict, meaning and definition, Conflict Management, steps, levels and strategies for managing conflict. Features, objectives & process of organizational development, TQM-definition, principles, need & importance of TQM in tourism industry

#### References –

- 1. Karam Pal, OB & Management process, I.K International, New Delhi.
- 2. Mirza S Saiyadain, Human resource management,
- 3. Sampad Kumar Swain, HRM for Tourism, Abhijeet Publications, NewDelhi.
- 4. Lee Ross, HRM in Tourism and Hospitality, Cengage Publications.
- Percy K Singh, HRM in Hotel and Tourism Industry Existing Trends and Practices
- 6. Aswathappa K, Organisational behaviour, Himalaya Publishing
- 7. Mohinder Chand, Travel Agency management An introductory text, Anmol Publishers.